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AUDITOR-CONTROLLER

**COUNTY OF LOS ANGELES
DEPARTMENT OF AUDITOR-CONTROLLER**

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May 16, 2002

TO: Supervisor Zev Yaroslavsky, Chairman
Supervisor Gloria Molina
Supervisor Yvonne Brathwaite Burke
Supervisor Don Knabe
Supervisor Michael D. Antonovich

FROM: J. Tyler McCauley
Auditor-Controller

SUBJECT: **DEPARTMENT OF PUBLIC SOCIAL SERVICES' PROGRAM COST ANALYSIS**

On January 15, 2002, the Board directed the Auditor-Controller to analyze DPSS' mandated versus discretionary programs and the component costs of these programs and provide recommendations to decrease expenditures without diminishing core services. The following are the results of our review.

Methodology

To perform this analysis, we reviewed the Department's Fiscal Year 2001-2002 program budget and identified each major program's net County cost (NCC). We also reconciled expenses reported by DPSS to those on the Countywide Accounting and Purchasing System (CAPS). In addition, we determined cost ratios (federal, State, County) and Maintenance of Effort (MOE) requirements for each program and interviewed DPSS and Chief Administrative Office managers and staff.

Results of Analysis

Net County Cost (NCC)

The majority of programs are highly subvented by the federal and State governments and some have related County NCC and Maintenance of Effort (MOE) requirements. Attachment 1 is a schedule of DPSS program costs, revenue, and NCC. Out of a total estimated Fiscal Year 2001-2002 expenditures of \$1.3 billion, the NCC is \$125.4 million. The minimum required MOE necessary to prevent the loss of significant federal and State funding is \$41 million, leaving only \$84.4 million that could be reduced.

The following is a breakdown by program of the \$84.4 million in NCC above the minimum MOE requirement:

<u>Program</u>	<u>Amount</u>
CalWORKs	\$25.7 million
General Relief	33.8 million
LEADER	3.1 million
CSBG	.7 million
IHSS	11.0 million
FSET	10.1 million
	<hr/>
	\$84.4 million

The above programs should be the ones targeted for potential reductions. In addition, DPSS should evaluate the effect of such cost reductions on services provided to their participants.

Cost decreases related to CalWORKs and General Relief will not result in lost revenues but will result in program reductions. For example, DPSS management noted some components of the CalWORKs program are not mandated (Attachment 4) and identified approximately \$19.8 million in cost for these non-mandated services. A one-dollar decrease in non-mandated service costs, in excess of the single allocation, would result in a one-dollar saving in NCC. DPSS management should discuss with the Board and prepare a listing prioritizing which non-mandated services can be curtailed in order to reduce NCC.

NCC associated with LEADER, CSBG, IHSS and FSET include required County sharing ratios. Cost decreases related to these programs would result in an average of \$.73 of lost revenue for each dollar reduced.

DPSS management also noted that all non-CalWORKs programs such as Adult Protective Services are mandated. However, documentation is not readily available to determine whether specific activities within those programs are similarly mandated. DPSS needs to conduct a detailed review to document whether all components of the above non-CalWORKs programs are mandated and to identify areas where program efficiencies can be made to reduce NCC.

Recommendations

DPSS management:

- 1. Provide the Board with a prioritized listing of which non-mandated CalWORKs services can be curtailed in order to reduce NCC.**

Recommendations (cont'd)

2. **Conduct a detailed review to document whether all components of the above non-CalWORKs programs are mandated and identify areas where program efficiencies can be made to reduce NCC. DPSS should then, if non-mandated services are identified, provide the Board with a prioritized listing of possible program reductions for consideration.**

Departmental Allocated Costs

Included in the costs of the various DPSS programs is approximately \$339 million (Attachment 2) in allocated costs, which include departmental overhead (i.e., payroll, personnel, administration, etc.) and other non-direct costs (i.e., rents, utilities, etc.). As with direct program costs, these allocated costs are also highly subvented and included in MOE requirements. However, to the extent they are allocated to programs with NCC in excess of MOE requirements, reductions in allocated costs will result in NCC savings. For example, approximately 40% of allocated costs are allocated to the CalWORKs program and for a \$10 million savings in allocated costs there will be a \$4 million reduction in CalWORKs' NCC.

The Department reported that it has already identified approximately \$9 million in allocated cost reductions, which are reflected in the numbers in this report. DPSS management should continue to conduct a detailed review of its allocated expenditures to identify areas where increased efficiencies and cost reductions are possible.

Recommendation

3. **DPSS management continue to conduct a detailed review of its allocated expenditures to identify areas where increased efficiencies and cost reductions are possible.**

Included in Attachment 3 is an analysis of each DPSS program's current cost, revenues, and MOE requirements. In addition, it should be noted that the State's proposed 2002-03 budget would result in a net decrease in revenue of approximately \$287 million. The Department's proposed 2002-03 budget contains a corresponding decrease in appropriations of approximately \$285 million. Because of the relationship of expenditures and subvention previously discussed, there is little affect on NCC.

Acknowledgment

We would like to thank DPSS and CAO personnel for their participation and assistance during this review. If you have any questions, please call me or have your staff contact DeWitt Roberts at (213) 974-0301.

Attachments

- c: David E. Janssen, Chief Administrative Officer
Department of Public Social Services
Bryce Yokomizo, Director
Otto Solorzano, Chief Financial Officer
Gail Dershewitz, HSA III, Management Information and Evaluation Section
Violet Varona-Lukens, Executive Office, Board of Supervisors
Audit Committee (6)
Public Information Office

**Summary of Projected Expenditures
for Program Administration**

BUDGETED				ESTIMATED/ACTUAL as of January 2002					
Activity	Gross Appropriation	Revenue	NCC	Expense	Revenue	MOE	Net County Cost Non-MOE	Total NCC	Over/(Under) Budget
Total - Administration	\$1,701,111,000	\$1,601,304,000	\$99,807,000	\$1,296,054,800	\$1,196,247,950			\$99,806,850	(\$150)
(including \$70 million Performance Incentive)									
CalWORKS									
Eligibility	\$183,415,000	\$176,840,000	\$6,575,000	\$177,279,359	\$111,092,828	\$9,273,049	\$56,913,482	\$66,186,531	\$59,611,531
Welfare-to-Work	\$284,447,000	\$284,447,000	\$0	\$201,664,735	\$209,475,587		(\$7,810,852)	(\$7,810,852)	(\$7,810,852)
Cal-Learn	\$11,984,000	\$11,984,000	\$0	\$10,400,242	\$10,370,581		\$29,661	\$29,661	\$29,661
Child Care	\$240,671,000	\$240,671,000	\$0	\$160,034,521	\$170,195,721		(\$10,161,200)	(\$10,161,200)	(\$10,161,200)
Subtotal CalWORKS	\$720,517,000	\$713,942,000	\$6,575,000	\$549,378,857	\$501,134,717	\$9,273,049	\$38,971,091	\$48,244,140	\$41,669,140
Additional Impact of Allocable Cost Curtailments to CalWORKS				(\$3,300,000) ⁽²⁾		⁽¹⁾	(\$3,300,000)	(\$3,300,000)	(\$3,300,000)
Additional Identified Welfare Fraud Incentive					\$10,000,000	⁽¹⁾	(\$10,000,000)	(\$10,000,000)	(\$10,000,000)
Total CalWORKS				\$546,078,857	\$511,134,717	\$9,273,049	\$25,671,091	\$34,944,140	\$28,369,140
Other Administrative Units									
Substance Abuse	\$21,600,000	\$21,600,000	\$0	\$21,600,000	\$17,525,886		\$4,074,114	\$4,074,114	\$4,074,114
Mental Health	\$16,200,000	\$16,200,000	\$0	\$18,100,000	\$14,025,886		\$4,074,114	\$4,074,114	\$4,074,114
Welfare-to-Work Match	\$19,000,000	\$19,000,000	\$0	\$1,726,255	\$9,956,578		(\$8,230,323)	(\$8,230,323)	(\$8,230,323)
Food Stamps	\$227,888,000	\$197,024,000	\$30,864,000	\$197,344,675	\$169,178,322	\$28,166,353	\$0	\$28,166,353	(\$2,697,647)
Medi-Cal	\$312,800,000	\$312,800,000	\$0	\$209,076,501	\$209,076,501		\$0	\$0	\$0
General Relief	\$35,820,000	\$934,000	\$34,886,000	\$33,789,383	\$0		\$33,789,383	\$33,789,383	(\$1,096,617)
Refugee	\$1,450,000	\$1,450,000	\$0	\$1,509,829	\$1,509,829		\$0	\$0	\$0
CAP	\$51,172,000	\$51,172,000	\$0	\$53,468,207	\$53,468,207		\$0	\$0	\$0
Child Support	\$2,330,000	\$2,330,000	\$0	\$2,239,455	\$2,239,455		\$0	\$0	\$0
LEADER	\$34,683,000	\$29,759,000	\$4,924,000	\$24,747,359	\$21,614,245		\$3,133,114	\$3,133,114	(\$1,790,886)
CSBG	\$9,193,000	\$6,404,000	\$2,789,000	\$2,260,170	\$1,582,119		\$678,051	\$678,051	(\$2,110,949)
APS	\$31,410,000	\$29,884,000	\$1,526,000	\$21,000,000	\$19,474,185	\$1,525,815	\$0	\$1,525,815	(\$185)
IHSS	\$73,388,000	\$61,835,000	\$11,553,000	\$71,132,672	\$60,056,441		\$11,076,231	\$11,076,231	(\$476,769)
Special Circumstances	\$2,105,000	\$2,105,000	\$0	\$840,291	\$791,874		\$48,417	\$48,417	\$48,417
FSET	\$30,880,000	\$19,524,000	\$11,356,000	\$34,194,515	\$22,078,078	\$2,006,718	\$10,109,719	\$12,116,437	\$760,437
Performance Incentives	\$108,687,000	\$108,687,000	\$0	\$50,353,436	\$50,353,436		\$0	\$0	\$0
Extraneous	\$1,988,000	\$6,654,000	(\$4,666,000)	\$3,211,000	\$3,211,000		\$0		\$4,666,000
Total Other Admin Units	\$980,594,000	\$887,362,000	\$93,232,000	\$746,593,748	\$656,142,042	\$31,698,886	\$58,752,820	\$90,451,706	(\$2,780,294)
Total CalWORKS & Other	\$1,701,111,000	\$1,601,304,000	\$99,807,000	\$1,292,672,605	\$1,167,276,759	\$40,971,935	\$84,423,911	\$125,395,846	\$25,588,846

⁽¹⁾ Indicates reduction in expenses and an increase in revenue which affects department estimated actuals and non-MOE amounts.

⁽²⁾ Impact to CalWORKS for \$8,924,000 total curtailment.

DPSS Summary of Allocable Costs

Program	Allocated Program Costs	% Allocated
CalWORKs	\$ 130,609,380	38.5%
Substance Abuse	-	(1)
Mental Health	-	(1)
WTWM	648,316	0.2%
Food Stamps	65,803,515	19.4%
Medi-Cal	90,622,634	26.7%
General Relief	9,774,502	2.9%
Refugee (RCA)	683,164	0.2%
CAPI	2,837,758	0.8%
Child Support	846,778	0.2%
LEADER	-	(2)
CSBG	914,441	0.3%
APS	-	(1)
IHSS	27,287,041	8.0%
Special Circumstances	395,164	0.1%
FSET	9,070,545	2.7%
Performance Incentives	-	
Extraneous	-	
Total Administration	\$ 339,493,238	100.0%

(1) No overhead allocated to the program. DPSS contracts with another County department to provide the services.

(2) No overhead allocated to this unit because all associated costs are direct charges to the programs that utilize the computer system.

Summary of DPSS Expenditures By Program

Total – Administration¹

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 1,701.11	\$ 1,292.67	\$ (408.44)
Revenue	1,601.30	1,167.28	(434.02)
Net County Cost	99.81	125.40	25.59

The total costs for the administrative unit include direct costs of \$953.18 million and allocated costs of \$339.49 million (100% of total allocated costs). The following are the specific programs within this budget unit.

CalWORKs

CalWORKs – Summary

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 720.52	\$ 546.08	\$ (174.44)
Revenue	713.94	511.13	(202.81)
Net County Cost	6.58	34.94	28.36

Expenditures are reimbursed at 100% up to a cap of \$500.58 million per State allocation, as long as the County Maintenance Of Effort (MOE) of \$37.44 million is met. The direct costs included for the four core CalWORKs programs are \$415.47 million. For every dollar saved in direct costs over the allocation there is 100% savings in NCC. The allocated costs included are \$130.61 million. For every dollar saved in allocated costs over the allocation there is \$0.38 savings to these programs.

There are four core programs included in the CalWORKs Single Allocation funding. Although there is a specific allocation indicated for each program by the State funding letter, counties are allowed flexibility to use these funds interchangeably among the core programs as long as the total does not exceed the total CalWORKs' allocation. The following are the subunits of the CalWORKs programs, which are mandated per the Welfare and Institutions Codes.

¹ Estimated Actual figures based on DPSS' projections as of January 2002 including adjustments for additional curtailments and entitlements identified by the Department.

CalWORKs – Eligibility

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 183.42	\$ 177.28	\$ (6.14)
Revenue	176.84	111.09	(65.75)
Net County Cost	6.58	66.19	59.61

Expenditures are reimbursed at 100% up to a cap of \$111.09 million per State allocation plus any unused allocation for other core programs.

CalWORKs – Welfare-to-Work

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 284.45	\$ 201.66	\$ (82.78)
Revenue	284.45	209.48	(74.97)
Net County Cost	-	(7.81)	(7.81)

Expenditures are reimbursed at 100% up to a cap of \$209.48 million per State allocation plus any unused allocation for other core programs.

CalWORKs – Cal-Learn

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 11.98	\$ 10.40	\$ (1.58)
Revenue	11.98	10.37	(1.61)
Net County Cost	-	.03	.03

Expenditures are reimbursed at 100% up to a cap of \$10.37 million per State allocation plus any unused allocation for other core programs.

CalWORKs – Child Care

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 240.67	\$ 160.03	\$ (80.64)
Revenue	240.67	170.20	(70.47)
Net County Cost	-	(10.17)	(10.17)

Expenditures are reimbursed at 100% up to a cap of \$169.64 million per State allocation plus any unused allocation for other core programs.

Substance Abuse

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 21.60	\$ 21.60	\$ 0.0
Revenue	21.60	17.53	(4.07)
Net County Cost	-	4.07	4.07

Expenditures are reimbursed at 100% up to a cap of \$16.52 million with amount over allocation (\$5.08 million) offset, as indicated below, by the Welfare-to-Work Match (W-T-W-M). The direct costs are \$21.60 million. No allocated costs are allocated to this program. Substance Abuse services are mandated per the Welfare and Institutions Codes.

Mental Health

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 16.20	\$ 18.10	\$ 1.90
Revenue	16.20	14.03	(2.17)
Net County Cost	-	4.07	4.07

Expenditures are reimbursed at 100% up to a cap of \$15.03 million with amount over allocation (\$3.07 million) offset, as indicated below, by the W-T-W-M. The direct costs are \$18.10 million. No allocated costs are allocated to this program. Mental Health services are mandated per the Welfare and Institutions Codes.

Welfare-to-Work Match

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 19.00	\$ 1.73	\$ (17.27)
Revenue	19.00	9.96	(9.04)
Net County Cost	-	(8.23)	(8.23)

As noted above, the Department can use W-T-W-M to offset excess program costs in other CalWORKs programs. Expenditures are reimbursed at 100% up to a cap of \$10.55 million. The direct costs are \$1.08 million. The allocated costs are \$0.65 million. The remaining balance of \$8.82 million (\$10.55 – \$1.73) was used to offset excess costs in the Substance Abuse (\$5.08 million), Mental Health (\$3.07 million) and Child Care (\$0.67 million) programs. Because direct and allocated costs are fully funded by the funding source, savings in associated costs would not result in overall savings for the Department.

It should also be noted that funding for W-T-W-M is not anticipated for Fiscal Year 2002-03. Therefore, the funding will not be available to cover costs in other programs.

Food Stamps

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 227.89	\$ 197.35	\$ (30.54)
Revenue	197.02	169.18	(27.84)
Net County Cost	30.87	28.17	(2.70)

Expenditures are reimbursed at 85% up to a cap of \$79.78 million with remaining 15% as required NCC. Costs over the allocation are shared 50-50 between Federal funding and County. The NCC can include amount necessary to meet MOE requirement for CalWORKs. The direct costs are \$131.54 million. The allocated costs are \$65.80 million. Because the NCC equals the County's MOE, savings in associated costs would not allow the Department to receive its total allocated funding and thus would not result in overall savings for the Department.

Medi-Cal

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 312.80	\$ 209.08	\$ (103.72)
Revenue	312.80	209.08	(103.72)
Net County Cost	-	-	-

Expenditures are reimbursed at 100% up to a cap of \$211.30 million. The direct costs are \$118.45 million. The allocated costs are \$90.62 million. Because direct and allocated costs are fully funded by the funding source, savings in associated costs would not result in overall savings for the Department.

General Relief

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 35.82	\$ 33.79	\$ (2.03)
Revenue	.93	0	(.93)
Net County Cost	34.89	33.79	(1.10)

Expenditures are 100% NCC. The direct costs are \$24.01 million. For every dollar saved in direct costs there is 100% savings in NCC. The allocated costs are \$9.77 million. For every dollar saved in allocated costs, there is a \$0.03 savings to this program.

Refugee

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 1.45	\$ 1.51	\$.06
Revenue	1.45	1.51	.06
Net County Cost	-	-	-

Expenditures are reimbursed at 100% with no cap. The direct costs are \$0.83 million. The allocated costs are \$0.68 million. Because direct and allocated costs are fully funded by the funding source, savings in associated costs would not result in overall savings for the Department.

CAP

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 51.17	\$ 53.47	\$ 2.30
Revenue	51.17	53.47	2.30
Net County Cost	-	-	-

Expenditures are reimbursed at 100% with no cap. The direct costs are \$50.63 million. The allocated costs are \$2.84 million. Because direct and allocated costs are fully funded by the funding source, savings in associated costs would not result in overall savings for the Department.

Child Support

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 2.33	\$ 2.24	\$ (.09)
Revenue	2.33	2.24	(.09)
Net County Cost	-	-	-

Expenditures are reimbursed at 100% up to the MOU of \$2.24 million with the Department of Child Support. The direct costs are \$1.39 million. The allocated costs are \$0.85 million. Because direct and allocated costs are less than or equal to MOU, savings in associated costs would not result in overall savings for the Department.

LEADER

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 34.68	\$ 24.75	\$ (9.93)
Revenue	29.76	21.61	(8.15)
Net County Cost	4.92	3.14	(1.78)

Expenditures for operating the system for the Medi-Cal, Refugee and CalWORKs programs are reimbursed at 100%. However, costs for operating the system for the Food Stamp program are reimbursed at 85% and costs for the General Relief are 100% NCC. The direct costs are \$24.75 million. No allocated costs are distributed to this subunit.

The NCC per each of these programs is not readily available from the Department. However, based on a ratio of program costs for Food Stamps and General Relief, \$2.67 million is related to Food Stamp operations and \$0.47 million to General Relief.

CSBG

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 9.19	\$ 2.26	\$ (6.93)
Revenue	6.40	1.58	(4.82)
Net County Cost	2.79	0.68	(2.11)

Expenditures are reimbursed at 70-85% up to a cap of \$18.14 million for CSBG and APS combined with the remaining 15-30% as required NCC. Amounts over the allocation are shared 50-50 between Federal funding and County for health related costs and 100% NCC for non-health related costs. The direct costs are \$1.35 million. For every dollar saved in direct costs over the cap there is a 50% savings in health related costs and 100% savings in non-health related costs. The allocated costs are \$0.91 million. For every dollar saved in allocated costs, there is less than a \$.003 savings to this program based on shared ratio of the allocation.

APS

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 31.41	\$ 21.00	\$ (10.41)
Revenue	29.88	19.47	(10.41)
Net County Cost	1.53	1.53	-

Expenditures are reimbursed at 70-85% up to a cap of \$18.14 million for CSBG and APS combined, as long as the County MOE of \$1.53 million is met. The remaining 15-30% is required NCC. Amounts over the allocation are shared 50-50 between Federal funding and County for health related costs and 100% NCC for non-health related costs. The direct costs are \$21.00 million. There are no allocated costs distributed to this program. Because the NCC equals the County's MOE, savings in direct costs would not allow the Department to receive its total allocated funding and thus would not result in overall savings for the Department.

IHSS

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 73.39	\$ 71.13	\$ (2.26)
Revenue	61.84	60.06	(1.78)
Net County Cost	11.55	11.07	(.48)

Expenditures are reimbursed at 85% up to a cap of \$84.29 million with remaining 15% as required NCC. The direct costs are \$43.85 million. For every dollar saved in direct costs 15% of NCC would be savings up to the cap. The allocated costs are \$27.29 million. For every dollar saved in allocated costs there is less than a \$0.012 savings to this program based on shared ratio of the allocation.

Special Circumstances

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 2.11	\$.84	\$ (1.27)
Revenue	2.11	.79	(1.32)
Net County Cost	-	.05	.05

Expenditures are reimbursed at 100% up to a cap of \$.79 million. The direct costs are \$0.45 million. For every dollar saved in direct costs over the cap there will be 100% savings in NCC. The allocated costs are \$.39 million. For every dollar saved in allocated costs over the cap there is a \$0.001 savings to this program.

FSET

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 30.88	\$ 34.19	\$ 3.31
Revenue	19.52	22.08	2.56
Net County Cost	11.36	12.11	.75

Expenditures are reimbursed at approximately 67% up to a cap of \$41.70 million, as long as the County MOE of \$2.01 million is met. The remaining 33% is required NCC. The direct costs are \$25.12 million. For every dollar saved in direct costs there is approximately 33% savings in NCC up to the allocation. The allocated costs are \$9.07 million. For every dollar saved in allocated costs, there is less than \$0.006 savings to this program based on a share ratio of the allocation.

Performance Incentives

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 108.69	\$ 50.35	\$ (58.34)
Revenue	108.69	50.35	(58.34)
Net County Cost	-	-	-

Expenditures are reimbursed at 100%. The direct costs are \$50.35 million. No allocated costs are allocated to this subunit. Because costs are fully funded by the funding source, savings in associated costs would not result in overall savings for the Department.

Extraneous

in \$\$ millions	Budget	Estimated Actual	Over/(Under) Budget
Appropriation/Expense	\$ 1.99	\$ 3.21	\$ 1.22
Revenue	6.65	3.21	(3.44)
Net County Cost	(4.66)	-	4.66

Expenditures are reimbursed at 100%. The direct costs are \$3.21 million. No allocated costs are allocated to this subunit. Because costs are fully funded by the funding source, savings in associated costs would not result in overall savings for the Department.

CalWORKs Non-Mandated Services
FY 2001-02 ⁽³⁾

Attachment 4

CalWORKs Component	Non-Mandated Services	Cost
Eligibility	CalWORKs Home Interview Program	(1)
Welfare to Work	Subsidized Employment (LTFSS #3)	(2)
	Limited English Proficient project	(2)
	Post-Employment Services	(1)
	Teen Passport to Success (LTFSS #20)	\$ 150,000
	Multi-Disciplinary Family Inventory Services (LTFSS #38)	2,943,000
	TranStar	(2)
	MTA WtW Transportation Coordinators	605,000
	Transportation Phase II	(2)
	DART/STOP For CalWORKs Families (LTFSS #27)	500,000
	Domestic Violence Prevention (SA/PI) LTFSS #28	50,000
Cal-Learn	Services to Cal-Learn and Other Teen Parents (SA/PI) LTFSS #22	(2)
Child Care	Strategic Support for Child Care (LTFSS #31a)	(2)
	LACOE Child Care Training Institute and Start-Up Kits	850,000
	Careers in Child Care Program	1,630,042
	Child Care Website	(1)
	Molina Infant Care Grants	(1)
	Child CareCapacity Grant and Loan	4,975,000
	Child Care Capacity Building Contract (State's Licensing Div)	650,000
	GAIN Drop-In Child Care	(1)
	After School Enrichment Program	2,389,055
Non-Core Programs	SRS Compliance Services	155,000
	Job Creation Plan	400,000
	CalWORKs Family Preservation	1,500,000
	Peer Self-Help Support Group	137,500
	Business Micro Loan and Incubator	75,000
	LTFSS Evaluation	800,000
	Mini Careers Center	600,000
	Strategic Information to Support Job Creation	75,000
	Community Economic Development Initiative	15,000
	School Attendance Area	63,100
	Housing Relocation	100,000
	County Apprenticeship Program	70,000
	Gain Hawthorne Education & Training	957,000
	HUD WtW - Section 8 Vouchers	113,000
Total Non-Mandated Services Costs		\$19,802,697

⁽¹⁾ Department indicated that costs associated with this program are not tracked at this level.

⁽²⁾ Department indicated that there are no reportable costs associated for this program.

⁽³⁾ The reported costs for non-mandated CalWORKs services are as of February 2002. It should be noted that cost for some non-mandated services were not identified and that actual total cost of CalWORKs non-mandated services may be more than \$19.8 million.